



Memorandum of Information Market Orientation 202505162.01, TMT Masterplan Sustainable Food System Development

Date: 1 July 2025

In this Memorandum of Information, the contracting authority provides answers to the questions asked and remarks posted in the context of the above-mentioned Market Orientation.

Question nr.	Question	Answer
1.	It would be very helpful to review any available drafts or frameworks of the Masterplan, particularly about the priorities set out for the 2025–2030 period. Could you kindly advise whether a draft of the Masterplan is available for public or participant review? If not, is there a summary document or outline that can provide further insight into the current direction and scope?	The available documents (in Bahasa) will be shared in the Proposal phase.
2.	Are there any restrictions on the fees that Dutch institutions can use? We see a maximum total budget of 130k euro, but no cap on fees.	There will be no formal cap on fees. Obviously, RVO will strive for a proposal that shows much impact for the available amount, in line with the assessment criteria that will be shared in the proposal phase.
	Target group	
3.	Are there any resource documents available in Dutch on the North Sumatra Master Plan (1st 5 years)?	There are no resource documents available in Dutch.
4.	The BOPK was set up recently. How long have the steering committee and implementation board been working together?	This form of cooperation is still relatively new and will be further developed in the coming period. The TMT can contribute to this by developing knowledge and skills.
5.	Is it expected that these two target groups will be trained together or separately?	The target groups are envisaged to work together. However, it is up to the training provider to suggest the most appropriate form of training.
6.	What are the anticipated numbers of participants per target group, per training and in total?	The Indonesian Ministry of Agriculture (Kementan) has not expressed any specific preference in this regard and is open to suggestions.



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7.	Is sustainable embedding e.g. also the development of a learning tool (e.g. online modules) so that people can continue to develop independently after the training given?	The Indonesian Coordinating Ministry for Food Affairs (Kemenko Pangan) has a preference for sustainable embedding of learning resources.
	Training format and location	
8.	Is it the intention that the participants (locally) can participate in the training (either f2f or digital) only from N. Sumatra, or can the training or aspects of it such as e.g. practical experience, take place in other countries?	As indicated in the market orientation, there is room for innovative and flexible forms of training, gaining practical experience abroad can be part of it.
	Co-operation with partners	
9.	The Market orientation states: "Eligible Dutch providers include institutions offering secondary, higher vocational, or academic education, as well as other Dutch organisations that provide educational training programmes." Is it correct that this refers to independent training parties? If not, what then?	This includes organisations that have in-house training capacity.
10.	The market orientation states: "These institutions, together with their local counterparts, must deliver the training themselves." Does this mean only knowledge institutions (from the Netherlands and/or Indonesia) and Dutch training parties are allowed to conduct the training alone (or jointly)?	Dutch and local knowledge and/or training actors are encouraged to carry out the TMT jointly, with direct cooperation at the core. Intermediary organisations are not eligible.
11.	The Market orientation states: "Intermediary organisations are not eligible." Can you clarify what exactly is meant by this. Which parties are considered intermediary, and what are they allowed or not allowed to do. For example: if we engage a party to perform project management only, is that allowed?	Organisations that are not themselves substantively involved in the design or implementation of the training, but only act as intermediaries - for example, for administrative or organisational coordination on behalf of others - are not eligible.
12.	May a Dutch or Indonesian NGO (working locally or not) participate as a partner in the form of a) direct benefactor and/or as b) indirect participant?	This is allowed, provided the commitment and involvement of the NGO is clearly substantiated on the different roles (training provider and training



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		recipient) and the conditions as described in the market orientation are met.
	Process	
13.	Which costs are eligible, and which are not?	This will be described in the proposal phase.