

Annex B: Work packages

Work package 1: Knowledge development and learning (WP1)						
Component	Objective	Roles per RtF programme actor				Evaluation/review by actor
		Hubs	RVO	MFA	Knowledge partner	
i. Across communities within the landscape	Communities will <i>document</i> and <i>share learnings</i> on and specific solutions and on the applied inclusive, participatory, locally-led approach.	The hub is responsible for facilitating learning and documentation amongst/by the communities in their landscape.			The knowledge partner supports the hub: • The knowledge partner provides demand-driven support to the hub to realize successful learning and documentation by the communities. • The knowledge partner may recommend specific technologies of approaches based on their knowledge.	Hubs
ii. Between communities and other landscape actors (e.g. local government, utilities, corporates, civil society, development partners.	Communities exchange learnings and best practices with landscape stakeholders and discuss (investments in and enabling policies for) the development of the landscape.	The hub is responsible for facilitating exchange between communities and stakeholders.			The knowledge partner supports the hub: • The knowledge partner provides demand-driven support to the hub to realize successful exchange between communities and stakeholders. • The knowledge partner may recommend specific technologies of approaches based on their knowledge.	
iii. Between landscapes, hubs and across program countries	• Hubs share learnings on and document applied LLA and landscape approaches, • Hubs exchange specific solutions / measures for landscape restoration, water security, climate-resilient livelihoods	The hubs prioritise the topics on the learning agenda according to their needs and actively participate in exchanges and knowledge development activities.	RVO is rather an observer and will participate in learning events.		• The knowledge partner coordinates the joint learning agenda and facilitates exchange and knowledge development through online and offline collaboration. • The knowledge partner arranges a "platform" for learning and information sharing.	RVO and hubs

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		Hubs	RVO	MFA	Knowledge partner	
iv. With/through (inter)national knowledge institutes, (inter)national platforms and CSOs	Influencing the development of locally-led approaches for water security and climate-adaptation -> feeding policy dialogue, through dissemination of experiences.	The hubs will all participate in knowledge development and learning at this level by producing and sharing relevant knowledge products relevant for interaction with knowledge institutes, international platforms, CSOs and potential other relevant organisations.	RVO will participate in knowledge development and learning at this level by producing and sharing relevant knowledge products relevant for interaction with knowledge institutes, international platforms, CSOs and potential other relevant organisations.	MFA might participate in events on locally-led adaptation, or other strategic opportunities	- The knowledge partner facilitates co-creation with hubs and RVO, and documents learnings and best practices. - The knowledge partner identifies opportunities for hubs and RVO for sharing and external reflection.	RVO and hubs

Work package 2: Policy dialogue (WP2)						
Component	Objective	Roles per RtF programme actor				Evaluation/review by actor
		Hubs	RVO	MFA	Knowledge partner	
i. Local: influencing landscape-based actors	Community groups are able to effectively address local policy gaps and influence decision making over investments in their landscape.	The hub is responsible for facilitating inclusive policy dialogue by community representatives with landscape actors.			The knowledge partner supports the hub: • The knowledge partner provides demand-driven assistance to support successful policy dialogue by the <i>communities</i> (how). • The knowledge partner signals opportunities for dialogues and leverage.	Hubs
ii. Influencing governance systems	Hubs address policy gaps and promote locally-led development in local, national regional and global water and landscape governance systems (including co-management arrangements by communities).	The hub is best placed to represent the local voice and undertake policy dialogue.	RVO and the knowledge partner will not position themselves and rather pay the effort to open opportunities for hubs regarding water and landscape governance.		The knowledge partner supports the hub: • The knowledge partner provides demand-driven assistance to support successful policy dialogue by the <i>hubs</i> (how). • The knowledge partner signals opportunities for dialogues and leverage.	
iii. Influencing investment decisions	Hubs create opportunities for community voice in investment decisions and development interventions with landscape impact to become more sustainable and equitable	Community representatives will engage in dialogues on investments decisions concerning their landscape. Hubs replicate and strengthen community voice. Hubs may request for facilitation.	RVO might identify leverage opportunities and create linkages.		The knowledge partner supports the hub: • The knowledge partner provides demand-driven assistance to support successful dialogue by the <i>communities and hubs</i> (how). • The knowledge partner signals opportunities for dialogues or leverage and creates linkages.	

Work package 2: Policy dialogue (WP2)						
Component	Objective	Roles per RtF programme actor				Evaluation/review by actor
		Hubs	RVO	MFA	Knowledge partner	
iv. Influencing modalities of (international) development aid	Support the wider adoption of LLA so that more funds may reach the local people, local people decide what those funds are spend on, and local ownership leads to more sustainable outcomes.	Hubs address restricting funding procedures and requirements.	RVO works with MFA on wider adoption of LLA and less restrictive funding modalities (NL and other donors). RVO addresses restrictive internal policies.	RVO works with MFA on wider adoption of LLA and less restrictive funding modalities (NL and other donors).	- The knowledge partner harvests lessons learned and best practices, and provides input for and/or drafts e.g. policy papers. - The knowledge partner signals opportunities for dialogues by hubs, RVO and MFA.	RVO

Work package 3: Monitoring (WP3)						
Component	Objective	Roles per RtF programme actor				Evaluation / review by actor
		Hubs	RVO	MFA	Knowledge partner	
i. Reflexive monitoring at programme level	Learning on RtF's approach and implementation modalities.	The hubs contribute to the co-creation and implementation of a learning agenda at programme level which addresses learning needs on the RtF approach for individual countries / hubs.	RVO is responsible for monitoring of the programme and to follow up on any monitoring outcomes at programme-level. As such, RVO has the role of "reflexive monitor" at programme level. RVO contributes to the co-creation and implementation of a learning agenda which addresses learning needs on the RtF approach from RVOs perspective.		- The knowledge partner will facilitate continuous reflection with RVO and the hubs. - The knowledge partner facilitates the design of a dynamic learning agenda, selects the best work methods to apply and initiates moments for reflection. - The knowledge partner signals lessons on the RtF approach from implementation of the Work Packages.	RVO and Hubs
ii. Local monitoring by communities and hubs at landscape level	Steering realisation of local initiatives and realisation of landscape development	The hubs are responsible to monitor their work on funding, policy dialogue and knowledge management. Hubs facilitative inclusive and participative monitoring by the communities and landscape actors.			- The knowledge partner provides demand-driven assistance to support monitoring at landscape level. - The knowledge partner actively shares suitable methods.	Hubs

Work package 3: Monitoring (WP3)						
Component	Objective	Roles per RtF programme actor				Evaluation / review by actor
		Hubs	RVO	MFA	Knowledge partner	
iii. Results measurement – landscape level	To demonstrate impact of the RtF programme at landscape level: enhanced water security and climate adaptation.	The hubs are responsible for measuring the impact of RtF on their landscape. The hubs will jointly decide on a minimum set of quantitative and qualitative indicators to demonstrate results. Each hub undertakes a study to document the baseline values.			- The knowledge partner is expected to advise on how to measure result/impact at landscape level and on selecting a minimum number of joint indicators to allow aggregation at programme level. - The knowledge partner advises the hubs on tailoring the baseline approach to their context.	Hubs
iv. Results measurement – programme level	To demonstrate the relevance, effectiveness and efficiency of the RtF approach (integrated, locally-led landscape approach, local ownership and decision making over allocation of funds and selection of solutions)	The hubs contribute by reporting on results / impact at their landscape level.	RVO is responsible for reporting results to MFA. RVO agrees with MFA on how and what to report.		- The knowledge partner will facilitate the selection of a minimum set of relevant result indicators. - The knowledge partner proposes the method(s) for, coordinates and facilitates results measurement.	RVO and hubs

Work package 3: Monitoring (WP3)						
Component	Objective	Roles per RtF programme actor				Evaluation / review by actor
		Hubs	RVO	MFA	Knowledge partner	
v. Accountability and reporting	Creating mutual transparency between RVO, hubs and grassroots organisations. Mutual accountability by hubs to communities and to RVO.	The hubs is responsible for accounting for the subsidy received.	RVO advises on simplifying internal procedures to enable more effective subsidy awarding to hubs (and similar organizations for other / future programmes).		- The knowledge partner facilitates the design of a minimum standard for reporting by hubs enabling a minimum level of analyses and aggregation. - The knowledge partner facilitates the hubs to determine the accountability requirements for "regranting" to grassroots organisations – acceptable to RVO. The knowledge partner provides options and alternatives to traditional methods.	Hubs and RVO