

## 2e Nota van Inlichtingen

Vragen en antwoorden met betrekking tot de aanbesteding: <b>Uitvoering van een 'Strategic Framework for Integrated River Sub-catchment Management, Vietnam'</b>		
Datum:	<b>15 april</b> 2021, volledige versie. Antwoorden 6, 10, 23, 25A, 31, 35, 37, 38, 39, 50 en 51 zijn aangevuld of aangepast.	
Vraag nr.	Vraag	Herkomst in document
Vraag 1	<p>Hierin staat: Indien hoofdaannemer wel een beroep doet op de draagkracht van onderaannemers om aan te tonen dat hij voldoet aan de gestelde Geschiktheidseisen, dan dient ook de onderaannemer deel II C van het 'Uniform Europees Aanbestedingsdocument' in te vullen en te ondertekenen.</p> <p>Vraag: wij nemen aan dat u hier bedoelt dat hoofdaannemer deel IIC in moet vullen en dat de betreffende derde een eigen UEA (delen IIA, IIB en deel III) dient in te dienen en rechtsgeldig te ondertekenen?</p>	7.3.1.6
Antwoord	Dat klopt inderdaad. Een apart UEA voor de onderaannemer wordt alleen gebruikt als de hoofdaannemer gebruik maakt van de geschiktheid van de onderaannemer.	
Vraag 2	<p>Eis C: dat de laatst afgegeven accountantsverklaring (of in voorkomend geval een beoordelings- of samenstellingsverklaring) geen zogenoemde 'continuïteitsparagraaf' bevat waarin de levensvatbaarheid van de organisatie wordt betwijfeld.</p> <p>Onze jaarcijfers worden geconsolideerd op holding niveau. Ziet u dit als beroep op derden? En moeten wij dan naast de holding verklaring dan ook een UEA van onze holding indienen?</p> <p>n.b. voor het leveren van één van de bewijsmiddelen a., b. of c. kunnen wij zelfstandig voldoen en hoeven wij geen beroep de holding te doen.</p>	4.3.1. eis C
Antwoord	Wij zullen pas na toewijzing van een winnaar verder beslissen in hoeverre de bewijsmiddelen relevant zijn. Cijfers van de holding zien we niet als beroep op derden. Een UEA verklaring van de holding is dan ook niet nodig.	
Vraag 3	<p>Hierin vermeldt u dat indien met betrekking tot de financieel-economische draagkracht gebruik wordt gemaakt van de gegevens van de 'moedermaatschappij/holding', de Inschrijver een verklaring van de 'moedermaatschappij/holding' dient te verstrekken waarin wordt verklaard dat de moedermaatschappij/holding zich onvoorwaardelijk garant stelt voor de door de dochtermaatschappij op zich te nemen verplichtingen en de eventuele schulden die uit de Overeenkomst voortvloeien.</p> <p>Vraag: mogen wij hiertoe de zogenaamde 403-verklaring indienen?</p>	4.3.1.

Antwoord	Indien wij bewijsstukken inzake de fin. economische draagkracht vragen, mag u een 304 vrijstelling indienen.	
Vraag 4	<p>1. Wij kunnen door u worden verzocht om een VOG van onze in te zetten medewerkers te overleggen. In het kader van de AVG is het overleggen van een VOG niet zonder meer toegestaan. Kunt u voor deze specifieke opdracht aangeven welke legitieme reden u heeft voor het opvragen van de VOG, waarom dit noodzakelijk is en bevestigen dat de betreffende medewerker vooraf en achteraf goed wordt geïnformeerd?</p> <p>2. Indien blijkt dat het overleggen van een VOG legitiem en noodzakelijk is: kunt u bevestigen dat indien de medewerker over een VOG beschikt waaruit blijkt dat geen bezwaren naar voren zijn gekomen, het laten inzien hiervan volstaat? Zo nee: wilt u dit motiveren?</p> <p>3. Indien u van mening bent dat de VOG toch moet worden afgegeven, waar kunnen de medewerkers dan terecht voor het uitoefenen van hun rechten en hoelang worden deze gegevens bewaard?</p>	ARVODI 15.2
Antwoord	Vooralsnog gaan we geen VOG vragen: Wij zullen pas na toewijzing van een winnaar verder beslissen in hoeverre deze bewijsmiddelen relevant zijn.	
Vraag 5	RfP section 3.4.5.: Inschrijver offreert op basis van nacalculatie, met een maximum totaalbedrag. In dit kader levert Inschrijver een begroting aan met vaste uur/dagtarieven, gespecificeerd naar de verschillende werkzaamheden. In the financial proposal number of mandays per task need to be provided. How flexible is this if during execution of the project one task may tackle more or less time than expected in advance. If this is a fixed number of mandays per task, then why do you request an inschrijving op nacalculatiebasis?	3.4.5
Antwoord	<p>1. How flexible is this if during execution of the project one task may tackle more or less time than expected in advance. This is flexible as long as RVO is informed in advance and asked for approval.</p> <p>2. If this is a fixed number of mandays per task, then why do you request an inschrijving op nacalculatiebasis?</p> <p>Het gaat niet om een vast aantal mandagen per taak. Dit is een inschatting van uw kant voorafgaand aan het project. Wanneer tijdens de realisatie blijkt dat voor de ene taak meer of minder uren nodig zijn, kan daartussen geschoven worden (in overleg met de opdrachtgever).</p>	
Vraag 6	Page 14/51: Cooperation with PPMU consultant team related to Component II, Basic Design. How much time has the PPMU consultant reserved for this important cooperation?	Blz 14
Antwoord	Based on the outputs from Phase 1, the basic design will be explored in further detail during the FS stage. The FS is expected to be approved by the province in Sept/Oct. So it's expected that the to be hired phase II consultant will involve into this matter immediately after the contract signing. The governmental entities, including PPMU, as well as World Bank have reiterated the	

	<p>importance of the collaboration related to IRDP. Therefore, it is to be expected that the PPMU consultant has sufficient time for collaboration with the to be hired consultant. It is not possible to quantify this. It is also important to realize the collaboration with PPMU only accounts for the IRDP-component and not for the activities related to the Strategic Framework.</p>	
Vraag 7	<p>RfP page 8/51: "In phase 1 the main challenge is to inspire / convince / enthuse Quang Nam Province for adopting these type of solutions, which will be (at least partly) new to them. In phase 2, the challenge is to build further on the work done and concretize them". In this respect the following from RfP may be relevant as well (12/51): "Not knowing to what extent one will succeed in phase 1, it will either way influence opportunities and creativity to come up with a particular set of solutions. It will require the expert team of phase 2 to be able to adapt to a new balance between traditional approaches and innovative, more nature-based solutions." Suppose that phase 1 does not result in NbS type of solutions that are acceptable for Vietnamese authorities or stakeholders. Does the phase 1 consultant then develop more traditional types of solutions instead that can be the starting point for component II of phase 2 (this assignment)? Or, in that case, is it required that the phase 2 consultant tries to find alternative NbS that may – perhaps in multi-functionality – be acceptable?</p>	Blz 8 en 12
Antwoord	<p>The Phase 1 consultant team primarily focuses on the IRDP-trajectory related to the Truong Giang river (rehabilitation, restoration of Truong Giang river for flood risk management and inland waterway development, aimed at creating adequate solutions for river bank protection and water transport). Opportunities for applying NBS as part of that project are the main focus. If the Phase 1 consultant team is successful, it is required that the Phase 2 consultant team builds on these results (develop Basic Designs for the IRDP trajectory). Independently of these Phase 1 results, the focus of the Phase 2 assignment (this tender) is also directed at the Strategic Framework for Integrated River Sub-catchment Management, which has a broader spatial focus than in Phase 1. Integrated, nature-based solutions are a focus for this broader component as well. RHDHV will develop an approach and set of characteristics for a future integrated development plan for Truong Giang sub-catchment. See also the answer to question 14.</p>	
Vraag 8	<p>To what extent can we assume that sufficiently comprehensive analyses/studies, related to the characteristics and dynamics of the natural system (system-wide understanding of hydro- and morphodynamics, water quality, ecology, biodiversity, etc.), are executed and available prior to the start of this assignment?</p>	
Antwoord	<p>The deliverables of the Truong Giang project phase 1 are discussed in the Inception Note. This will be shared. Whether that will be sufficient should be judged by the potential bidders.</p> <p>Some remarks about the studies regarding the characteristics and dynamics of the natural system (system-wide understanding of</p>	

	<p>hydro- and morphodynamics, water quality, ecology, biodiversity, etc.):</p> <ol style="list-style-type: none"> <li>1. The existing documentation (a mix of Vietnamese and English documents) related to the natural system is being collected and reviewed. This includes the PreFS documents. The analyses and conclusions will be reported in deliverables D3.2, D4.2 and D5.</li> <li>2. A limited hydraulic modelling study that has a focus on flooding and maximum flow velocities will be undertaken</li> <li>3. A very basic water quality analysis has been done with a focus on salinity intrusions. Other water quality aspects have been extensively described in the existing literature</li> <li>4. No studies other undertaken regarding ecology and biodiversity, except when based on the available documentation.</li> </ol>	
Vraag 9	Wat is de exacte output van RHDHV? Welke gedetailleerde deliverables leveren zij op welk moment in C1 en C2?	
Antwoord	<p>The following deliverables were formulated as part of the ToR for the assignment executed by RHDHV:</p> <ul style="list-style-type: none"> <li>- Inception note, including methodological approach, data requirement, data gaps, and detailed workplan</li> <li>- Technical review report on data collection and desk review</li> <li>- Technical report on the assessment of the existing plans and frameworks</li> <li>- Technical report on the risk assessment, including mathematical models' development and calibrating</li> <li>- A report on integrated river sub-catchment management and development with relevant international experience and approaches</li> <li>- Report on options and technical solutions/designs for riverbank protection, including "non-structural" nature-based approaches and relocation of households and businesses.</li> <li>- Presentations and workshop proceedings</li> </ul> <p>Phase 1 of the project is still work in progress. More details about the present state of project are provided in the Inception Note of phase 1.</p> <p>The RHDHV team will have completed their assignment by the end of May 2021. (Draft final) deliverables will be shared with the successful bidder once available. Please see the shared Inception Note of the RHDHV project.</p>	
Vraag 10	<p>Can you confirm the boundaries of the project area for C1 and separately for C2 on one or two maps? We assume the northern boundary of the project area is the connection of Thu Bon to Truong Giang River, so the 'start' of the Truong Giang River.</p> <p>Page 10/51 of the RfP states: "component II will zoom in on Truong Giang river, it's floodplains and connected areas". Does this mean that if any solution is being suggested in phase 1 (the separate study), outside this sub-basinal area, that these</p>	Blz 10

	solutions are excluded from this phase 2 study (under component II of phase 2)?	
Antwoord	<p>Boundary of the study area is the subcatchment area of Truong Giang river, covering Truong Giang river and its flood plain, coastal line, Vu Gia – Thu Bon river mouth, Cua Lo river mouth, Tam Ky river as tributary of the Truong Giang river and its upstream Phu Ninh reservoirs.</p> <p>So, the Strategic Framework includes not only the Truong Giang river basin but also covers the Tam Ky river tributary. The latter has large flooding issues that also require to be addressed.</p> <p>When talking about IRDP related activities, the focus is on Truong Giang river.</p> <p><b>Explaining about the project scopes.</b></p> <p>The Pre-FS PPMU consultant focusses only on Truong Giang river and prepares Pre-FS and FS designs for the IRDP project. The PreFS PPMU consultant is mainly working on inland water navigation / water transport and the road system/bridges. For the inland navigation they need to widen the river and build some bank protection or retaining walls. RHDHV advised them to use more Nature Based Solution approaches. The area is quite natural and most of the banks are natural. Nature Based Solutions will be cheaper and easier to implement for local contractors.</p> <p>The PreFS report is already submitted. If Quang Nam authorities decide – in line with the advice of RHDHV – to apply more NBS solutions for the embankment, the Phase 2 consultant is to assist the PreFS consultant in applying these NBS concepts and detail them more in the period between start of the contract and September 2021. See also question 50.</p> <p>Developing the Strategic Framework for the broader area is the (exclusive) responsibility of the phase 2 consultant building on the work of RHDHV in phase 1. The boundary of the study area is the subcatchment area of Truong Giang river, covering Truong Giang river and its flood plain, coastal line, Vu Gia – Thu Bon river mouth, Cua Lo river mouth, Tam Ky river and its upstream Phu Ninh reservoirs.</p> <p>Basically the area for the Strategic Framework consists of two rows of dunes that are in parallel along the coast. From the sea land inwards there is a first big dune row behind which is Truong Giang River, followed by another dune row behind which is the catchment of Tam Ky river. The water from the hills flow into Tam Ky river and causes severe flooding in the river area but also in Tam Ky city. This in contrast to Truong Giang river which is quite calm and more a tidal creek fed from two sides.</p> <p>The current PreFS PPMU consultant is not paying attention to the flooding issues of Tam Ky river (because this is out of the scope of his contract! &amp; also out of the scope of the IRDP project).</p> <p>When talking about adding value from an Integrated River Management perspective the area around Tam Ky is more interesting and makes it possible to think of different type of Nature Based Solutions. There is for instance a wetland near Tam Ky that could be used to divert excess of water into the wetland across the dunes (eventually nature will force itself also through</p>	

	<p>the dunes). By guiding this natural process it could create other opportunities. For the economic development of the area it is far more interesting to solve the flooding issue (than inland water transport). The urban resilience issue of Tam Ky is far more interesting in this respect. Tam Ky has a lot of development plans but solving the flood issues are conditional to those a well. The province and PPMU are really interested in dealing with the issues around Tam Ky river.</p> <p>Answering the second part of the question: If any solution outside the scope project area as part of Phase 1 is suggested, it will be required for the consultant team of Phase 2 to incorporate and build further on this suggested solution as part of component II. It is however unlikely the consultant team for Phase 1 will come up with solutions outside the project scope. Referring to the text above it, taking into account that the project area includes Tam Ky tributary, Tam Ky city and Phu Ninh reservoir.</p>	
Vraag 11	<p>Component I concerns the development of a strategic framework for Integrated River Sub-catchment Management (IRSM). The basic design of the Truong Giang river measures will be fully embedded in and integrally assessed based on the strategic framework. A joint assessment of all subprojects will result in the most sustainable and integral spatial developments. How and when are the other two infrastructure subprojects in the Quang Nam budget (coastal road and bridges) connected to the strategic framework? Hoe verhouden de projecten zich tot elkaar?</p>	
Antwoord	<p>The coastal road and part of the bridges are already in the area for which you are going to draw up a Strategic Framework. These pieces of infrastructure will therefore have to be spatially incorporated into the Strategic Framework. As a consultant you are not responsible for the planning of the route (tracé) or location of the bridges, the design nor associated, technical issues. This is the exclusive responsibility of the PPMU consultant. But since this infrastructural elements are part of the spatial plan / framework – to they need to be embedded Take into account that the coastal road is already there and that the IRDP project means renewing, upgrading etc. It is not that a new spatial reservation has to be made. The locations of the bridges are also known (and decided upon).</p>	
Vraag 12	Op pagina 27 staat: Verder heeft uw organisatie kennis van de World Bank Social Safeguard Procedures. Dit komt verder niet terug in de uitvraag. Hoe dient dit te worden aangetoond?	Blz 27 referentie gegevens
Antwoord	U kunt dit bevestigen door middel van een verklaring in uw offerte dat uw organisatie hiermee bekend is, geïllustreerd met concrete projectvoorbeelden waarin uw organisatie met deze Social Safeguard Procedures gewerkt heeft. Dit dient een zeer beknopt onderdeel van uw voorstel te zijn, enkele regels volstaan.	
Vraag 13	Kunt u aangeven wat de complexiteit en de aard is van een conceptual design? Betreft het hier een integraal plan of een losse ingreep? Wat is het level of detail? De aard en complexiteit van de maatregelen bepalen in grote mate de benodigde tijd.	2.2.4

Antwoord	<p>A conceptual design is a specific project proposal that fits within the strategic framework for integrated river sub-catchment management. The description of conceptual designs for component I can be found on page 21 and 22 of the RfP.</p> <p>Related to paragraph 2.2.4, Basic Design Truong Giang River, the consultant team is responsible for delivering inputs for the final Feasibility Study report. The basic designs are expected as part of Deliverable 7, to a level of detail that fits the FS phase of the IRDP-trajectory, building on the outcomes of the RHDHV activities and within the boundaries of time and budget of the consultant team that will be hired as part of this tender procedure. Therefore, you are requested to indicate your approach and abilities for being part of this trajectory, while incorporating the boundary conditions of the cooperation and the assignment described in the RfP.</p>	
Vraag 14	De opbouw van de uitvraag is helder en zit logisch in elkaar. Voor wat betreft de maatregelen wordt gevraagd ook voort te bouwen op de studie van RHDHV. Op basis van welke uitgangspunten heeft RHDHV de maatregelen samengesteld, is er een voorlopige visie opgesteld of een beoordelingskader waaraan de maatregelen beoordeeld kunnen worden?	Blz 21 en 22
Antwoord	<p>The project RHDHV at present is executing does not have concrete results yet. There is no basis of which starting points yet based on which RHDHV has compiled the measures or made a provisional vision.</p> <p>What RHDHV will do is the following.</p> <ol style="list-style-type: none"> <li>1. To feed the discussion and to consider several possibilities for the Truong Giang sub-catchment, RHDHV will gather innovative examples from other river basins in the world, in particular from countries in Asia and The Netherlands. RHDHV will prepare a set of building blocks of commonly used nature-based solutions worldwide such as "natural embankments", "porcupine fields", "wetlands", but also the zoning solutions such as "room-for-the-river" concepts. These building blocks can be used as conceptual solutions for addressing the challenges identified in the Inception Phase.</li> <li>2. Developing 2-3 strategic directions to support and inform decision makers in formulating their vision for the area and the associated sustainable development directions. In view of the uncertainty of future developments, such as climate change and local economic and touristic development, it is important to ensure that development directions do not create lock-in situations or unwanted interdependencies, and to make sure that investments remain effective even when future developments significantly deviate from the current predictions. A combination of aspects from different development directions will provide a good basis to elaborate conceptual measures later on that contribute to an integrated and adaptive development pathway towards the realization of the vision and project objectives. The strategic directions will be attractively visualized for effective stakeholder communication to support the planning process. Which will be done in collaborative design sessions with the PreFS Consultant, PPMU, key departments and stakeholders to prepare joint strategic directions.</li> <li>3. In the collaborative design sessions the key criteria and success factors for the area are discussed and decided</li> </ol>	

	<p>upon and a vision is drafted together also pros and cons on each direction will be listed.</p> <p>4. Using the building blocks and preferred strategic directions developed a set of suitable structural/non-structural measures on a conceptual level will be elaborated, including technical sketches. A basic Cost-Benefit Analysis for the set of measures and at a conceptual (high-level) cost estimate will be provided.</p> <p>Please see the Inception Note for more details.</p>	
Vraag 15	<p>Welke organisatiestructuren zijn al opgezet en werken naar behoren? Dit voorkomt dat er een heel nieuw organisatieproces wordt opgesteld. Op welke niveaus wordt er al over maatregelen geoordeeld: technisch niveau en bestuurlijk niveau, of allebei?</p> <p>What organizational structures have been set-up and work properly for the trajectory at hand? Knowing these structures prevents unnecessary work in terms of setting up a whole new organizational structure. On what levels are discussions taking place and decisions made? On a technical level, a political level or both?</p>	Blz 21 en 22
Antwoord	<p>The consultation will be undertaken via the current structure of the province. The consultation process should be organized for both decision making level and technical/expert level. There will be no requirement for changing the existing organizational structure.</p> <p>The RHDHV project works within the existing organizational structures. This means that:</p> <ul style="list-style-type: none"> <li>• The Quang Nam Provincial PMU plays a central role in the coordination of the project on the Vietnamese side.</li> <li>• Being the co-financer of the Quang Nam transportation infrastructure program, the World Bank is very directly involved.</li> <li>• In principle all formal communication with the PPMU initially runs via the World bank team. They are very active and communicative, so this works well.</li> <li>• The coordination with the Chairman of the Quang Nam PPC, and the provincial departments (DPI, DARD, DONRE, DOC, DOT) is organized by the PPMU</li> </ul>	
Vraag 16	<p>Op pag 21 en 22 wordt gesproken over het uitwerken van 3-5 conceptual designs en zorgen dat stakeholders gemachtigd "empowered" zijn om een keuze te maken voor 3-5 prioriteits maatregelen. Wat verwacht RVO van de consultant aangaande "empowerment van stakeholders". Wordt eventueel bedoeld dat de consultant de informatie moet verstrekken om stakeholders de mogelijkheid te geven een voorkeur uit te spreken? Empowering gebeurt doorgaans binnen de eigen institutionele structuur en is lastig van buitenaf te sturen.</p>	Blz 21 en 22
Antwoord	<p>This question refers to one of the activities of deliverable 3: 'Empower the key stakeholders (e.g. as part of the interactive workshops) to be able to choose 3-5 of these priority areas to be translated into conceptual designs.'</p> <p>The description of deliverable 3 also says: 'The prioritization of interventions ('priority areas') should be done through an inclusive process involving local stakeholders to ensure international knowledge will be integrated and paired with local capacities, ideas, wishes and knowledge.'</p>	

	Empowerment is more than providing information only. It is about connecting to stakeholders right from the start of the project; Questioning them if the analyzes made, spatial sketches etc are correct; Whether they agree with the identified bottlenecks or not and whether there are others that have more priority for them, etc. The empowerment of the key stakeholders is part of an inclusive process during the assignment. Partly empowerment will 'evolve' during this process because collective knowledge will be developed and capacity will be built by pairing/combining local capacities, ideas, wished and knowledge with international knowledge. It is up to the future consultant team to estimate what level of empowerment through what kind of instruments/activities can be included, within the boundaries of e.g. time, budget and the Vietnamese context.	
Vraag 17	In de procesbeschrijving komt naar voren dat de aanbesteding volgt op een lopende verkenning door RHDHV (phase 1) die resulteert in de 'foundation for a strategic framework'. Phase 1 is nog niet afgerond. Wel wordt er vanuitgegaan dat de nieuwe aanbesteding (phase 2) voortbouwt op de uitkomsten van het werk van RHDHV (phase 1). Op pagina 13 van het aanbestedingsdocument wordt gesteld dat RHDHV 'some additional time' besteed aan de overdracht naar de Phase 2 Consultant, en op pag 14 wordt gesproken over een 3-staps aanpak waarin in stap 3 RHDHV en de Phase 2 consultant samen met de PPMU spreken. Hoeveel tijd (doorlooptijd, en werkdagen) is er gereserveerd voor RHDHV aan support en overdracht in Phase 2?	Blz 13
Antwoord	RHDHV has reserved the following person days for the transfer of information <ul style="list-style-type: none"> <li>• 1 day of the national water management expert</li> <li>• 2 days of the national GIS specialist</li> </ul> <p>For the Vietnamese stakeholders it will be very confusing to have two Dutch teams working at the same time in the area. The idea is now to have a clear marking moment (for instance through an event) in which in the team of phase 1 will hand over the project to the phase 2 consultancy team. We are still working on this to discuss it with EKN and WB how this could take place.</p>	
Vraag 18	Bij 7.3.17 staat "Eén Inschrijving - Een natuurlijk persoon, rechtspersoon of vennootschap kan slechts éénmaal (hetzij individueel, hetzij in combinatie met andere natuurlijke personen, rechtspersonen of vennootschappen) een Inschrijving indienen." Kunt u bevestigen dat dit niet geldt voor Deltares, en Deltares bij meerdere hoofdaannemers als onderaannemer kan inschrijven?	7.3.17
Antwoord	Ja, als onderaannemer kan men zich aan meerdere inschrijvende hoofdaannemers verbinden.	
Vraag 19	On page 25, under Description of Deliverable 7: e. Plans for connecting technical infrastructure inside and outside the works, solutions for fire and explosion prevention and fighting; What is meant with "fire and explosion prevention and fighting" with regard to this project and possible riverbank protection maesures?	Blz 25
	Please take into account that these activities concern the activities and responsibility of the PPMU consultant. He has to execute these in the context of his assignment. Inquiries with the World Bank make clear that this sentence in the ToR of the PPMU consultant was a mistake and should therefore be ignored in this assignment as well.	
Vraag 20	Op pagina 23 staat the outcome of the coalition building als onderdeel van de roadmap, in hoeverre wordt van ons een rol	Blz 23

	verwacht in de coalitieopbouw zelf? Of is het vooral een advies wat te doen rond coalition building en met wie?	
Antwoord	<p>This question refers to deliverable 4 as one of the points to be included in the roadmap: 'The stakeholder and communication strategy will provide input to the strategy 'how to build coalitions supporting and effectuating the potential projects'.</p> <p>The stakeholder and communication strategy is part of the process design (deliverable 1) of which RVO expects that the process is organized in such a way that all stakeholders are included from the start of the initial phase (inclusive). Interactive, inclusive (design) workshops are one of the activities of this process design (and also mentioned e.g in deliverable 3). Therefore, RVO's expectation is that during the execution of the assignment the future consultant team will also facilitate coalition building as well gain insight in the composition of (possible) coalitions, within the boundaries of time, budget and the Vietnamese context.</p>	
Vraag 21	<p>Op pagina 17 wordt onder II genoemd "...developing and strengthening basic designs ,calculations, modelling, visualisations.." en de eerste activiteit onder 2.2.4 Deliverable 6 "Detailed analyses of hydraulic modelling ....."</p> <p>a) Kunt u aangeven welke modellering activiteiten reeds zijn of worden uitgevoerd door PPMU en/of RHDHV?</p> <p>b) Welke relevante gebiedsdata zijn reeds beschikbaar en/of worden bij aanvang van het project (gebruiksklaar) beschikbaar gesteld?</p> <p>c) Ligt het accent in phase 2 vooral op review van (en evt. het doen van verbetervoorstellen voor) bestaande modellen die zijn opgesteld door PPMU en/of RHDHV?</p> <p>d) Kunt u bevestigen dat de PPMU consultant tijdens/parallel aan het project de berekeningen/modellering uitvoert t.b.v. het verkrijgen van benodigde gebieds-/systeemkennis?</p> <p>e) Of, is numerical modelling beoogd onderdeel te zijn van deze uitvraag/opdracht? Zo ja, welke bestaande modellen en bijbehorende gegevens worden bij aanvang van het project (gebruiksklaar) beschikbaar gesteld als startpunt?</p>	Blz 17 en par. 2.2.4 deliverable 6
Antwoord	<p>a) The modelling work done by the PreFS consultant has been reported in their hydraulic modelling document. D4.1 of RHDHV provides feedback on the modelling work done by the PreFS consultant. RHDHV is in the process of conducting additional modelling studies with a focus on flood risk assessment for current and future conditions. The latter work is outsourced to a subcontractor of RHDHV because they do not have access to the hydrological/hydraulic models themselves.</p> <p>b) Transportation infrastructure, landuse. No data on hydrology and river bathymetry will be freely available.</p> <p>c) The bidders should make sure that they have access to adequate modelling tools for the purpose of the studies. So this will be not just reviewing existing modelling approaches and results.</p> <p>d) No, the PreFS consultant will not conduct modelling studies for this project unless hired to do so. There are also other organizations in Vietnam that have hydrological/hydraulic models for this area and could be approached. Alternatively, the bidders have to develop models themselves but should take into account that the required data will not be freely available.</p> <p>e) The bidders should judge whether hydrological/hydraulic modelling will be required, but we see the importance of such</p>	

	activity. The models will not be freely available at the start of the project (see above).	
Vraag 22	The key principles and components of the assignment reference the Water as Leverage process. Could you elaborate on the anticipated role of design in the assignment and whether this will also be similar to W.a.L.?	
Antwoord	As described in 'Component I: Strategic Framework for Integrated River Sub-catchment Management' (par 2.2.2), the Strategic Framework should be drafted by using an inclusive, integrated, innovative, design-driven approach.  This project is however not a complete WaL process. It is a project that uses the principles of WaL. Design is one of the components to achieve an inclusive, innovative and integral process. Design can enrich the process compared to a purely technical-driven approach.	
Vraag 23	Which conditions apply for the (contractual) arrangements between the 'to be contracted consultant' and the PPMU Consultant?	
Antwoord	None. See also question 6 and note that collaboration with the PPMU consultant only applies to the IRDP-related component. In line with this, at present we expect that no additional modelling will be required for the IRDP part of the assignment (Component 2). Since the PPMU consultant has no connection to component 1 of this assignment (Strategic Framework) notice that for that part of the assignment additional modelling could be required. It would be recommendable to include hours/budget for this.	
Vraag 24	Does the awarded project to the PPMU Consultant allow (minor) adjustments in activities, if this is deemed necessary by the 'to be contracted consultant' for the needed input for the Strategic Framework?	
Antwoord	The Strategic Framework for Integrated River Sub-catchment Management (Component I) is outside of the scope of the PPMU consultant. Phase 2 consultant should need to coordinate with Phase 1 consultant (RHDHV) to build up from the concept that RHDHV developed and is agreed upon by the province. See also answer to question 23.	
Vraag 25	It is stated that "the PPMU Consultant is responsible for delivering the basic designs for bridges, coastal road and embankment" and that "to be contracted consultant [...provides] technical support" and "has the leading role and final responsibility in developing a Strategic Framework" (p.14). Since the basic designs are key to setting up the Strategic Framework, has it been established with the PPMU that in collaboration with the 'to be contracted consultant': A) The PPMU Consultant is open to regular hands-on collaboration sessions. Either at their office or otherwise in a setting that allows effective co-working together? B) The PPMU Consultant will accept and act upon guidance and feedback on all steps leading towards the basic designs, including selection and design of interventions and respective modelling scenarios?	
	See also the answer to question 23.  A: These practicalities may be discussed between the contractor and the PPMU consultant after kick-off of the project.	

	<p>B: The Phase II consultant needs to work with the PPMU consultant to detail out the basic design of the technical solutions for FS related to IRDP (component II). No direct collaboration is necessary related to the Strategic Framework.</p> <p>If Quang Nam Province / PPMU decides to include Nature Based Solutions in detailing the Basic Designs, the PPMU consultant has to act accordingly. Because the PPMU consultant does not have any experience in NBS guidance and feedback by the phase 2 consultant will be welcomed and accepted. The PPMU consultant will keep the final responsibility to deliver the FS report / Basic Designs.</p>	
Vraag 26	In the description of deliverable 7 it is stated that "The team hired for this assignment will work together with PPMU consultancy team to support the formulation of the basic design for riverbank protection measures of Truong Giang river". Could you elaborate what support means?	
Antwoord	<p>Support means that the responsibility for drafting the basic designs as part of the IRDP feasibility phase remains with the PPMU consultancy team. It is the task of the team hired under this assignment to enrich the process of formulating basic designs for river bank protection of the Truong Giang River and provide alternatives (based on the work of RHDHV).</p> <p>The team needs to support the PPMU and the PreFS consultant with the design of nature-based solutions for bank protection. This support could include provision of conceptual designs. Please note the flow velocities in the Truong Giang river are low and the need for bank protection is limited to urban areas and some narrow critical areas, and practically absent along larger parts of the Truong Giang river. The need for bank protection with respect to ship waves (increased navigation) should be further looked into by the PreFS Consultant, for which support can be provided from this RVO project.</p>	
Vraag 27	Is the Basic design reviewed by a State Review commission or any other governmental institutional other than the Quang Nam province?	
Antwoord	The Basic design will be reviewed by the relevant departments of the province, and finally approved by the PPC.	
Vraag 28	In the table on page 39 - Assessment Criteria Project Team (CPT)*/**/** - it is mentioned that "The Project Leader is part of the project team. As part of the team, he / she can also fulfill one or more of the qualifications in the team". Is the Deputy Team Leader part of the team as well?	5.2.1, pag 39
Antwoord	Yes	
Vraag 29	One of the activities of Deliverable 6 is a detailed analysis of hydraulic modelling and calculations on river morphology and stability of the riverbanks. It is not clear if we need to perform morphological modelling. Please elaborate.	2.2.4, pag 24
Antwoord	Hydrological and hydraulic modelling will be important for supporting the development design alternatives. Morphological analyses will help to support the studies regarding siltation (annual dredging volumes) and bank erosion. It should be noted however that in the Truong Giang river bank erosion is not a large issues because flow velocities are limited. We therefore expect that <u>no</u> full morphological modelling studies will be required – unless the Consultant intends to propose solutions that may alter the state of the river for which morphological assessments are required	

Vraag 30	Could you give an update on the progress of the Phase 1 project (project reference PVW4A20055) in terms of planning and extent the Nature Based Solutions and Room for the river concept can be incorporated in the conceptual designs and spatial plan?	2.1.3, pag 12
Antwoord	The actual planning will be shared in an attach to this 'Nota van Inlichtingen' (in the Inception Note of the RHDHV project for the current planning of Phase 1). At the moment it is not clear to what extent Nature Based Solutions and Room for the river concept can be incorporated in the conceptual designs and spatial plan. The Chairman of the Province is however an advocate / supporter of Green Solutions. NBS for both bank protection and flood mitigation around the city of Tam Ky – and associated spatial reservations - are being considered by the Province. So when the rationale for including NBS becomes clear, this seems likely.	
Vraag 31	In 2.1.4 stelt u dat de ON voor deze component alleen input dient te leveren en dat de PPMU consultant verantwoordelijk voor het Basic Design. Hierdoor kan het eindresultaat (output) door de ON niet geborgd worden. Zijn er afspraken gemaakt over de samenwerking in het Basic design met de PPMU consultant?  In chapter 2.1.4 you state that the consultant team should only deliver input and the PPMU consultant is responsible for the Basic Design. These results (output) from the consultant team can therefore not be secured. Are there any agreements made for the partnership in the Basic Design with the PPMU consultant?	2.1.4, pag 14
Antwoord	Phase II consultant will work closely and directly with the PPMU's consultant for the basic designs. Both the PPMU and the World Bank have already arranged such coordination manner since Phase I already started with RHDHV. Phase II consultant will continue to work in the same manner. <b>See also the answer to questions 23 and 25</b>	
Vraag 32	De eisen met betrekking tot de Project Lead en Deputy Team Lead, met name RP 1, 2 en 3) geven erg weinig flexibiliteit voor invulling van de organisatie en projectmanagement van het project, zeker gezien de Covid-19 situatie. Ons voorstel is daarom om de eisen van toepassing te laten zijn op het projectteam of op het projectmanagement team (dat groter is dan alleen PL and DTL). Kunt u daarmee akkoord gaan?	3.3, pag 29
Antwoord	Due to the challenges and complexity of the activities to be carried out under this assignment, the requirements for the TL and DTL have been formulated as stated in paragraph 3.3. However RVO acknowledges the difficulties the current Covid-19 pandemic cause. Therefore, the requirements under paragraph 3.3 will be assessed based on the <u>combined</u> capacities and backgrounds of both the TL and DTL. The capacities and backgrounds of other team members will not be taken into account as part of this evaluation.	
Vraag 33	Page 9: Could you please explain the links with the other projects under the IRDP budget if any (namely rehabilitation and construction of coastal road and Rehabilitation and construction of bridges crossing the Truong Giang river)?	H. 2
Antwoord	The coastal road and the bridges are in the area for which you are going to draw up a Strategic Framework. These pieces of infrastructure will therefore have to be spatially incorporated into the Strategic Framework. As a consultant you are not responsible for the planning of the route (tracé), the design nor associated, technical issues. This is exclusive responsibility of the PPMU	

	consultant. But since this infrastructural elements are part of the spatial plan / framework your role will be – in close dialogue with the stakeholders - to embed them (where possible) in an integrated way.	
Vraag 34	Page 9: It is mentioned that part of this assignment is related to the development of Basic Designs for the rehabilitation, restoration of Truong Giang river (red circle). Could you please clarify if the other parts of the assignment are related to the other components provided in the Figure in Page 9?	
Antwoord	See answer to question 33	
Vraag 35	Page 10: Reference is made to basic designs, could you please define what is implied by that term and which is the level of detail of the basic designs?	
Antwoord	This question refers to component II: 'Basic Design for Riverbank Protection of Truong Giang River' of the TOR. Basic designs should be interpreted as the provision of detailed designs for bank protection (embankments and/or retaining walls) for typical locations along the Truong Giang river. The Basic Designs feed directly into the IRDP investment project of the World Bank. In that case the designs should follow Vietnamese regulations (meaning basic design is almost detailed design; bidders should be aware of these requirements when operating in Vietnam). The regulation for the Feasibility Study and its contents including the level of the basic design is provided under Article 54 of the 2014 Construction Law: - Construction Law: <a href="https://thuvienphapluat.vn/van-ban/Xay-dung-Do-thi/Luat-Xay-dung-2014-238644.aspx">https://thuvienphapluat.vn/van-ban/Xay-dung-Do-thi/Luat-Xay-dung-2014-238644.aspx</a> - Article 54: <a href="https://nganhphapluat.thukyluat.vn/tu-van-phap-luat/xay-dung--do-thi/bao-cao-nghien-cuu-kha-thi-dau-tu-xay-dung-co-nhung-noi-dung-nao-234175">https://nganhphapluat.thukyluat.vn/tu-van-phap-luat/xay-dung--do-thi/bao-cao-nghien-cuu-kha-thi-dau-tu-xay-dung-co-nhung-noi-dung-nao-234175</a>	
Vraag 36	Page 12-13. Section 2.1.3. Cohesion phase 1 and 2. The current Phase 2 assignment is expected to start in early June 2021, whereas the Phase 1 assignment will run until end of September 2021. It is indicated that the initial concept designs are to be ready in April 2021. However, we would like to kindly ask you to make more specific the interconnections between the two Phases in the first three months, as this is a significantly long period and we would like to know the expected inputs.	
Antwoord	The interactions between the Phase 1 and Phase 2 consultant team will mainly take place in the initial weeks of the overlapping period. The opportunity remains for further clarifications and questions up until September 2021, but this will be relatively limited compared to the initial period. See also answer to question 17.	
Vraag 37	Page 14 Cooperation with PPMU consultant: It is mentioned "The role of the to be contracted consultant for the Basic Design(s) is to provide the technical inputs for the Basic Design for the FS report. Added value of the to be contracted consultant is related to Nature Based solutions and providing technical support to design/implement such type of solutions". Could you please confirm that the involvement of the Consultant will be limited to technical inputs to the Basic Designs and thus will not be responsible for the whole design/ drawings?	
Antwoord	In essence the involvement of the Consultant will be limited to providing technical inputs to the Basic Designs. The PPMU consultant will be responsible for the design/drawings itself. However at present our impression is that the PPMU consultant is	

	not familiar with Nature Based Solutions nor with making drawing, calculations etc. for these type of solutions. We can imagine that technical support will be needed from the Dutch consultant in elaborating the NBS based Basic Designs to the PPMU consultant in e.g. a 'learning by doing' way or by bringing in international examples.	
Vraag 38	Page 14. Section 2.1.4: Are surveys envisaged within Phase 2 or they will be all covered in the pre-feasibility study (Phase 1)?	
Antwoord	The PPMU consultant will be responsible and execute the technical surveys for the Feasibility Study and design. This means that for Component II Basic Design for Riverbank Protection of Truong Giang River of the TOR no further surveys have been envisaged.  It is up to the Phase 2 consultant to execute additional surveys if deemed necessary and include this in its approach, also with regard to component I 'Strategic Framework for Integrated River Sub-catchment Management' of the ToR.	
Vraag 39	Page 17 Section 2.2.2 Component II: Basic Design for Riverbank Protection of Truong Giang River It is mentioned that: "The to be contracted team will, together with PPMU, support the PPMU consultancy team in the development, strengthening and advocacy for innovative, integral and/or nature-based solutions for riverbank protection for the Truong Giang river, connected to the Feasibility Phase of the World Bank financed IRDP project in Quang Nam."	
Antwoord	See the answers to questions 23 and 24.	
Vraag 40	Page 20 Deliverable 2: System Analysis Within the listed activities it is included: "Data collection through desk research, related to academic research, technical studies done by Vietnamese and international actors (public and private), visions, master plans, studies and all other relevant background information to gain insight in the region's challenges, opportunities and directions" Could you please confirm that a great extent of this data has been already collected by the Phase 1 Consultant (RHDHV) and that they will be directly shared with the Consultant of Phase 2?	
Antwoord	Data collection through desk research, related to academic research, technical studies done by Vietnamese and international actors (public and private), visions, master plans, studies and all other relevant background information to gain insight in the region's challenges, opportunities and directions will be collected by RHDHV and will directly be shared with the Consultant of Phase 2 after contracting.	
Vraag 41	On Dienstverleningsovereenkomst 'Strategic Framework for Integrated River Sub-catchment Management, Vietnam' IUC-kenmerk: 20210125, CONCEPT 28. Page 1, Overwegende dat: Here is mentioned 12th March 2021 of submission of proposal; will this be corrected? 29. Clause 2.2: Duration here in Dienstverleningsovereenkomst 'is 10 months whereas in Aanbestedingsdocument 7 months is mentioned; what is the envisaged duration of the assignment? 30. Clause 5.1: We propose that services will be conducted in both Vietnam and elsewhere.	
Antwoord	<ul style="list-style-type: none"> <li>• The submission date of the proposal will be corrected and changed to April, 26<sup>th</sup> 13.00 hrs CEST.</li> <li>• The envisaged duration of the assignment is 7 months.</li> <li>• The services can be conducted in both Vietnam and elsewhere.</li> </ul>	

Vraag 42	COVID-19 implications in planning Could you please indicate what is the expected presence of the proposed staff in Vietnam? We comprehend deeply the importance of physical presence of staff in the project area, and generally in Vietnam, however we would like to consider the possible extension of the current COVID-19 regulations, related to the entrance to the country from abroad. In that way, we will be able to make a proper planning in advance to account for any scenario.	
Antwoord	RVO believes this project cannot be executed exclusively from outside Vietnam. Local presence is essential to execute this project in a successful way. We do understand though the special conditions worldwide regarding travelling with respect to COVID 19. Part of the project approach (criteria CPA 5) is focused on mitigating measures for risks related to travel restrictions and other uncertainties arising from the global COVID-19 crisis. This should a.o. be translated in the approach, which should reflect a strategy for working remotely or by depending on Vietnamese consortium partners for the execution of local activities.	
Vraag 43	Building on the project requirements, we envisage stakeholder inclusion through, amongst others, workshops, to be closely linked with the effectiveness of the project. However, the current COVID-19 pandemic situation, is expected to limit the possibility of having workshops in person, in Vietnam. Could you please explain if a solid plan for combination of virtual workshops (well-planned and tailored to each stakeholder group) and live workshops would be acceptable to the Client?	
Antwoord	Of course there is a preference for live workshops because we believe close and personal interaction with the different stakeholder groups is essential to build relationships, gain trust get people involved and interact. We do understand though the special conditions worldwide regarding travelling with respect to COVID 19. If the situation does not allow travelling to Vietnam a solid plan for combination of virtual workshops (well-planned and tailored to each stakeholder group) and live workshops is acceptable to the Client.	
Vraag 44	Plan van Aanpak Could you please specify if there is any provision on how many pages should be the technical proposal? Are there any additional specifications on the template of the technical proposal and the font size which should be used?	
Antwoord	The technical proposal is not limited in terms of pages nor font size. It must however be readable (minimum font size Verdana 9 or comparable) and we suggest to limit the content of the main proposal (without front page, table of content, annexes) to 25 pages maximum.	
Vraag 45	References We are aware that section 4.3.2. mentions that the relevant references (with a minimum total of 130,000 EUR should not be submitted as evidence on registration, however we would like to make sure if the Contractor would like to have an overview of the consortium's previous assignments.	
Antwoord	If the references are relevant for illustrating the knowledge, expertise of the proposed project team we suggest to provide this overview with the proposal in an annex.	
Vraag 46	Related to Chapter 3 and Chapter 5, reflected in Annex 14 and 15. We understand the assessment of the submitted tenders will be made in 5 steps (as indicated in Chapter 6). Once the	

	<p>requirements (Chapter 3) will be assessed, the wishes of the assignment will be assessed and subsequently given a score. Could you please clarify the following:</p> <p>a) The team requirements will be assessed based on the Annex 14 and all the accompanying documents such as CVs, project references (?).</p> <p>b) The requirements with regards to rates/prices, taxes, invoicing and environmental permits will be addressed thereafter via the Uniform European Procurement Document, Annex 2 (financials) and the invoice.</p> <p>c) The wishes of this assignment will be subsequently assessed by the document with subject "Wensen" document and Annex 15. Could you please clarify is the Wensen document refers to the Plan van aanpak?</p>	
Antwoord	<p>a) This is correct.</p> <p>b) This is correct.</p> <p>c) The document with subject 'Overzicht wensen projectleider en team' (bijlage 15) refers to the criteria based on which the project organization will be evaluated. These criteria are formulated in paragraph 5.2.1 of the Tender document. The "Plan van Aanpak / Project Approach" will be evaluated based on the criteria mentioned in paragraph 5.2.2. There is no specific format for the Project Approach.</p>	
Vraag 47	<p>Annex 15 reflects the project wishes with the leading and project team. We understand that it is expected from the Tenderer to fill applicability of each individual as per past experience, based on those wishes. However, we see that specifically the CPT1-2 cannot be easily filled in the given format as they are an equation of several components (which are broken down in Annex 14). Could you please clarify if that structure is correct and if the Tenderer is allowed to alter this Table to fit the purpose?</p>	
Antwoord	<p>Yes the Tenderer is allowed to alter the Table to fit the purpose.</p>	
Vraag 48	<p>Page 24 Section 2.2.4. Deliverables Component II – Deliverable 6 It is mentioned that "Detailed analysis of hydraulic modelling and calculations on river morphology and stability of the riverbanks" Could you please clarify whether the Consultant is envisaged to run hydraulic and morphological models or only analyse the results of Phase 1? In the case that models will be also run in Phase 2, could you please clarify the responsibilities of the Consultant?</p>	Page 24 Section 2.2.4.
Antwoord	<p>See the answers to question Q21 and Q29.</p>	
Vraag 50	<p>Page 25 Section 2.2.4. Deliverables Component II – Deliverable 7 In the Activities, it is mentioned : "It's expected that the consultant – together with the PPMU consultant team - will undertake the following activities" Could you please make the task distribution between PPMU consultant team and Phase 2 Consultant clearer?</p>	
Antwoord	<p><b>IRDP related</b> The PPMU consultant is primarily responsible for delivering the Basic Designs for the inland waterway development, and the development of the road network along and across the Truong Giang river (as part of the IRDP project). The PreFS PPMU consultant has limited experience with nature-based approaches.</p> <p>The Phase II consultant will support the PreFS PPMU consultant with the preparation of NBS for bank protection along the Truong Giang river.</p>	

	<p>The Phase II consultant will provide hand-on support to the PPMU consultant for the basic design of nature based solutions in the FS. The hand-on support could include: computing analyses of various aspects of the nature-based solutions/measures, technical drawing, feasibility of construction method and plan and cost estimate. Phase II consultant should work closely with the PPMU consultant in the whole process in order to build their capacity in this nature-based solutions design that they can apply elsewhere in the future.</p> <p><b>Related to the Strategic Framework</b>  The PPMU consultant is not involved, nor responsible for the development of the Strategic Framework. This is an exclusive responsibility of the phase 2 consultant.  As part of the Strategic Framework (component I of the TOR) the Phase II consultant will also be responsible for designing integrated river basin management measures – including nature-based solutions - for addressing the flooding issues in the Tam Ky river tributary that is directly adjacent and connected to the Truong Giang river basin. The integrated river management solutions may f.i. involve create 'room for the river' solutions and a flood by-pass that will connect the Truong Giang and Tam Ky river basins.</p> <p>See also the answer to the questions 23, 24, 25, 31, 37 and 39</p>	
Vraag 51	Page 26. Section 2.2.6. Planning of the Deliverables. The Table does not provide a timeline for the Component 2 Deliverables, as it is indicated that it will be tuned with the PMU Consultant. Could you please give an expected timeline for the duration of this part of the assignment which is envisaged, also in relation to the alignment with Phase 1 works (RHDHV Consultant)?	
Antwoord	At present we are informed that the Feasibility Consultant of PPMU is about to deliver the Feasibility report with the Basic Designs for the rehabilitation, restoration of Truong Giang river for flood risk management and inland waterway by the end of September 2021.	
Vraag 52	Page 21. Deliverable 3: Vision with a strategic narrative, its objectives and priority areas, including a set of 3 to 5 conceptual designs for promising projects in these priority areas. Could you please define the theme of those conceptual designs and if they refer to general top views and general cross-sections of the project areas or if you also envisage to have conceptual designs of each intervention proposed in the strategic narrative (for example embankments, bridges etc.)?	
Antwoord	The team executing the Phase 2 assignment will be responsible for generating conceptual design of the three to five priority projects/investments that fit in and support the implementation of the strategic framework. A cross-section of the area doesn't qualify as a conceptual design, as it should focus on what could eventually become an implementable project.	
Vraag 53	Page 29. Paragraph 3.3.1. It is mentioned that the overall Project Leader will have responsibility of both Component 1 and 2. Another senior Project Leader, will manage Component 2 more closely, and will be the Team Leader for Component 2 and Deputy Team Leader for Component 1. We would like to ask if its is possible to invert those roles as follows: The overall Project Leader will be the Team Leader for Component 2 and the Deputy	H. 3

	Team Leader of Component 2 will be Team Leader of Component 2?	
Antwoord	If this division of responsibilities suits better to the qualifications of your Project Leader and Deputy RVO has no objection of inverting those roles. However the way you propose it now no one is responsible for Component I, that is not allowed. We believe your request is the following: "The overall Project Leader will be the Team Leader for Component 2 and the Deputy Team Leader of Component 2 will be Team Leader of <b>Component 1</b> . That is allowed.	
Vraag 54	Page 29. Paragraph 3.3.1. It is mentioned that RP3 to RP6 apply to both overall Project Leader and Deputy team Leader. Could you please clarify if overall Project Leader and Deputy Team Leader should be both qualified in each and every point or it can be looked at in total?	
Antwoord	See answer question 32.	
Vraag 55	Page 30, Section 3.4., Paragraph 3.4.2. It is mentioned: "De projectleider maakt onderdeel uit van het projectteam. Als onderdeel van het team kan hij/zij ook een of meerdere van de kwalificaties in het team vervullen. Dit is echter niet verplicht. Verschillende expertises kunnen worden gecombineerd in één persoon." Could you please confirm that the Team Leader and the Deputy Team Leader can be presented in Annex 14, in the project team tab, and fulfil (some) of those requirements?	
Antwoord	Yes	
Vraag 56	Annex 14: Could you please clarify if the project references related to each individual given in the Annex 14 and 15, are not only restricted to recent experience and also expand in past project carried out by each individual?	
Antwoord	Yes, project references related to each individual is not restricted to recent experience.	
Vraag 57	Page 32. Section 3.5. Point 3.4.5. It is mentioned 'Het is niet toegestaan om een item onvoorzien op te nemen.' Could you please further explain?	
Antwoord	Alle door u opgevoerde kosten in het budget dienen project gerelateerd te zijn, gekoppeld aan het uitvoeren van de gevraagde activiteiten. Een post "onvoorzien", in de zin dat er tijdens het uitvoeren van het project een projectactiviteit aan gekoppeld wordt, is dus niet toegestaan.	
Vraag 58	Page 34. Section 3.8.: Inschrijver dient voor de uitvoering van deze opdracht in het bezit te zijn van de daarvoor benodigde milieuvergunningen. Could we kindly ask what are the exact requirements?	
Antwoord	Het is de verantwoordelijkheid van de inschrijver zelf om te zorgen dat hij bij de uitvoering over de juiste milieuvergunningen beschikt als deze van toepassing zijn.  It is the responsibility of the tenderer to ensure that he possesses the right environmental permits when applicable.	
Vraag 59	Page 47. Section 7.3.14. The illustrated checklist of the materials to be submitted by the Tenderer, includes a document with subject "Wensen". Could you please clarify if this document refers to the plan van aanpak, and if not, could you please explain?	
Antwoord	The document with subject 'wensen' (bijlage 15) refers to the criteria based on which RVO is going to evaluate the project organization (team/deputy teamleader and team). These criteria	

	(wensen) are formulated in paragraph 5.2.1 of the Tender document.	
Vraag 60	Voldoet een tevredenheidsverklaring aan de eis dat de referentie(s) dient/dienen te zijn ondertekend door de referent (de opdrachtgever)?	
Antwoord	Ja, mits ondertekend.	
Vraag 61	Is in jullie leidraad een team leader en deputy team leader hetzelfde als een project leader en deputy project leader?	
Antwoord	Ja.	
Vraag 62	Is er een maximum aantal pagina's per cv?	
Antwoord	Nee, dit is niet gemaximeerd.	
Vraag 63	Phase 1 is de basis voor deze tender, op dit moment wordt daar hard aan gewerkt door RHDHV, hoe zien jullie het proces als phase1 uitloopt?	
Antwoord	<p>In de planning is rekening gehouden met een overlap tussen fase 1 en 2 zodat RHDHV haar werk goed kan overdragen en de consultant van fase 2 naast de technische overdracht ook de verworven niet-technische kennis kan overdragen (inzichten, ervaring werkrelaties lokaal etc). Mocht fase 1 iets uitlopen dan kunnen werkzaamheden naar verwachting goed in parallel worden opgestart. Verwachting is echter dat RHDHV fase 1 afrond in mei. Zie ook het antwoord op vraag 17.</p> <p>An overlap between phases 1 and 2 has been taken into account in the planning to make sure RHDHV can transfer its work an acquired non-technical knowledge (insights, experience working relationships locally, etc.) in a proper way. If phase 1 takes a little longer, it is expected that work can be started in parallel. Expectation is however that RHDHV finalizes phase 1 in May. See also answer to question 17.</p>	

**Closing remarks:**

The numerical model developed for the PreFS cannot be shared with the project team. As exchanging the model is not possible, a solution should be sought to run additional model simulations related to integrated river basin management. Please note that there are more organizations that have models of the basin(s).